



June 20, 2011

RE: J.R. CLANCY, INC.

To Whom It May Concern:

We have recently completed the Kauffman Center for the Performing Arts project and I would like to take this opportunity to acknowledge the role of J.R. Clancy, Inc. in building this world-class facility.

Our experience with J.R. Clancy, Inc. over the course of the last three years on this complex project has been outstanding. They had a broad scope of work in furnishing and installing all theater equipment, and have done an excellent job in managing that for us – from shop drawing development and approvals, coordination with other trades, through the management of their own subcontractors. Both their professionalism and work ethic were recognized by the entire project team.

Through the course of this project there have been numerous occasions when we relied on J.R. Clancy's expertise to resolve design issues. They have typically responded in a positive manner, to the benefit of the Owner as well as the design team.

It is with pleasure that I recommend J.R. Clancy, Inc. to your company. Without hesitation I would welcome the opportunity to work with them again. Should you wish to discuss their capabilities further, please do not hesitate to contact me at (816) 474-8600.

Sincerely,

JE DUNN CONSTRUCTION

A handwritten signature in black ink, appearing to read 'Kevin F. McPartland'.

Kevin F. McPartland

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